REPORT ON THE AUDIT OF FINANCIAL STATEMENTS IN ACCORDANCE WITH OMB CIRCULAR A-133

YEAR ENDED SEPTEMBER 30, 2002

FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

YEARS ENDED SEPTEMBER 30, 2002 AND 2001

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Deloitte Touche Tohmatsu

INDEPENDENT AUDITORS' REPORT

Board of Directors Marshalls Energy Company, Inc.:

We have audited the accompanying balance sheets of the Marshalls Energy Company, Inc. (MEC), a component unit of the Republic of the Marshall Islands, as of September 30, 2002 and 2001, and the related statements of earnings (loss) and retained earnings and eash flows for the years then ended. These financial statements are the responsibility of MEC's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of MEC as of September 30, 2002 and 2001, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements of MEC taken as a whole. The accompanying Schedule of Revenues, Expenses and Net Earnings (Loss) by Source for the year ended September 30, 2002 (page 15) is presented for purposes of additional analysis and is not a required part of the basic financial statements of MEC. This schedule is the responsibility of the management of MEC. Such information has been subjected to the auditing procedures applied in our audit of the basic financial statements and, in our opinion, is fairly stated in all material respects when considered in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued a report dated November 22, 2002, on our consideration of MEC's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

November 22, 2002

Deloille & Touche

Balance Sheets September 30, 2002 and 2001

ASSETS (note 7)

	2002	2001
Utility plant (note 4): Electric plant in service Construction work in progress	S 18.675,056 20.000	\$ 18,417,459
Total utility plant	18,695,056	18.417.459
Less accumulated provision for depreciation and amortization	<u>(5,053,348)</u>	<u>(4.019,620)</u>
Net utility plant	13.641,708	14,397,839
Other assets: Nonutility property, net	78,627	54,545
Current assets: Cash	617,345	663,256
Accounts receivable: Electricity Affiliates (note 8) Other	2,793,137 1,053,766 160,968	2,430,302 1,115,386 414,045
Total accounts receivable	4,007,871	3,959,733
Less allowance for uncollectible accounts	(1,856,023)	(1,526,491)
Net accounts receivable	2,151,848	2,433,242
Materials and supplies (note 3) Prepayments	1,784,400 39,660	1,344,786 27.800
Total current assets	4,593,253	4,469,084
Total assets	\$ 1 <u>8,313,5</u> 8 <u>8</u>	\$ <u>18,921,468</u>

See accompanying notes to financial statements.

Balance Sheets, Continued September 30, 2002 and 2001

STOCKHOLDER'S EQUITY AND LIABILITIES

	<u>2002</u>	2001 As Restated note 11)
Stockholder's equity: Common stock, \$1 par value, 100,000 shares authorized and paid-in, 75,000 shares outstanding Retained earnings	\$ 100,000 5,128,500	S 100,000 3,052,406
Treasury stock, at cost, 25,000 shares	5,228,500 (25,000)	3.152,406 (25,000)
Total stockholder's equity	5,203,500	3,127,406
Long-term debt: RUS mortgage notes less current maturities (note 7)	10,234,294	10,567.717
Current liabilities: Short-term borrowings (note 6) Current maturities of long-term debt (note 7) Accounts payable Payable to affiliates (note 8) Accrued taxes (note 5) Other current and accrued liabilities	431,240 2,120,750 171,051 82,536 70,217	1,200,000 504,718 3,085,894 241,627 106,975 87,131
Total current liabilities	2,875,794	5,226,345
Commitment and contingency (note 9)		
Total stockholder's equity and liabilities	\$ <u>18,313,588</u>	\$ <u>18,921,468</u>

Statements of Earnings (Loss) and Retained Earnings Years Ended September 30, 2002 and 2001

	<u>2002</u>	2001 As Restated note 11)
Operating revenues	S <u>8,289.970</u>	\$ [7,2 <u>37.34]</u>
Operating expenses: Cost of power Administrative and general Depreciation and amortization Distribution operations Consumer accounts Taxes Distribution maintenance	5,722,555 1,033,773 997,333 748,373 329,532 160,058 144,371	6,477,095 925,236 1,006,721 1,330,730 - 153,639 88,603
Total operating expenses	9,135,995	9,982,024
Operating deficiency before interest expense	(846,025)	(2,744,683)
Interest expense	<u>764.650</u>	741,982
Operating deficiency after interest expense	(1,610,675)	(3.486,665)
Non-operating income (expense): Fuel and gas sales Cost of sales	7.660,469 (5,530,080)	6,122,021 (4,723,555)
Gross profit on sales	2,130,389	1,398,466
Compact funding (note 8) Other, net	1,866,667 (310,287)	<u>516.761</u>
Total non-operating income, net	3,686,769	1,915,227
Net earnings (loss)	2,076,094	(1,571,438)
Retained earnings at beginning of year	3,052,406	4,623,844
Retained earnings at end of year	\$ <u>5,128,500</u>	S <u>3,052,406</u>

See accompanying notes to financial statements.

Statements of Cash Flows Years Ended September 30, 2002 and 2001

	<u>2002</u>	<u>2001</u>
Cash flows from operating activities: Net earnings (loss) Adjustments to reconcile net earnings (loss) to net cash	\$ 2,076,094	S (1,571,438)
provided by (used for) operating activities: Depreciation and amortization Provision for uncollectible accounts receivable	1.044.646 329.532	1,049,762 (743,738)
Recovery of bad debts Non-operating interest expense (Increase) decrease in assets: Accounts receivable:	764,650	741,982
Electricity Affiliates Other	(362.835) 61.620 253.077 (439.614)	260.259 253,710 (129,703) 200,856
Materials and supplies Prepayments Increase (decrease) in liabilities:	(11,860) (965,144)	13,800 (471.823)
Accounts payable Payable to affiliates Accrued taxes Other current and accrued liabilities	(70,576) (24,439) (16,914)	223,263 33,126 27,166
Net cash provided by (used for) operating activities	<u>2,638,237</u>	_(112,778)
Cash flows from noncapital financing activities: Net (repayment) borrowings under bank credit line agreement (note 6) Interest paid on short-term borrowings	(1,200,000) (76,455)	1,200,000 (14,946)
Net cash (used for) provided by noncapital financing activities	(1,276,455)	1,185,054
Cash flows from capital and related financing activities: Acquisition and construction of capital assets Principal paid on long-term debt Interest paid on long-term debt	(312,597) (406,901) (688,195)	(399,750) (382,746) (713,223)
Net cash used for capital and related financing activities	(1,407,693)	(1,495,719)
Net decrease in cash	(45,911)	(423,443)
Cash at beginning of year	663,256	1,086,699
Cash at end of year	S _ <u>617,345</u>	\$ <u>663,256</u>

See accompanying notes to financial statements.

Statements of Cash Flows, Continued Years Ended September 30, 2002 and 2001

	<u>2002</u>	<u>2001</u>
Supplemental schedule of noncash capital and related financing act	ivities:	
Transfer of completed project to electric plant:		
Electric plant in service Construction work in progress	S -	\$ 439,549 _ (439,549)
Construction work in progress	\$	S
Transfer of electric plant to materials and supplies:		
Electric plant in service Materials and supplies	S	S (181,259) 181,259
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Notes to Financial Statements September 30, 2002 and 2001

(1) Organization

The Marshalls Energy Company, Inc. (MEC) was granted a corporate charter by the Cabinet of the Republic of the Marshall Islands (RepMar) on February 2, 1984. MEC's principal lines of business are predominantly the generation and transmission of electricity and the buying and selling of petroleum products. Other lines of business include the rental of equipment and accommodation facilities. The principal markets for the generation and transmission of electricity are government agencies, businesses and residential customers located on the atolls of Majuro and Jaluit. Petroleum products are sold primarily to foreign and domestic fishing vessels.

MEC's articles of incorporation have authorized the issuance of 100,000 shares of \$1 par value common stock. RepMar owns 75,000 of these shares and MEC retains the remaining 25,000 shares in treasury.

An exclusive franchise to construct, maintain and operate a distribution system for furnishing electrical power within Majuro Atoll was granted to MEC by RepMar on March 8, 1983. Simultaneously, RepMar leased to MEC, for a nominal amount, a 12-megawatt power plant, a six million gallon capacity fuel storage facility, electrical transmission systems and related facilities on Majuro Atoll. The term of both the lease and the franchise is for a fifty year period commencing on December 1, 1996.

Pursuant to Cabinet Minute C.M. 162(93), RepMar leased to MEC, for a nominal amount, the right to operate and manage the power generating and distribution system in Jaluit Atoll effective November 1, 1993. The term of the lease is for a fifty year period commencing on December 1, 1996.

MEC's financial statements are incorporated into the general purpose financial statements of RepMar as a component unit.

(2) Summary of Significant Accounting Policies

The accounting policies of MEC conform to accounting principles generally accepted in the United States of America as applicable to governmental entities, specifically proprietary funds. Governmental Accounting Standards Board (GASB) Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that Use Proprietary Fund Accounting, requires that proprietary activities apply all applicable GASB pronouncements as well as Statements and Interpretations issued by the Financial Accounting Standards Board (FASB), Accounting Principles Board Opinions, and Accounting Research Bulletins of the Committee on Accounting Procedures issued on or before November 30, 1989. MEC has implemented GASB 20 and elected not to apply FASB Statements and Interpretations issued after November 30, 1989.

Estimat<u>es</u>

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Notes to Financial Statements September 30, 2002 and 2001

(2) Summary of Significant Accounting Policies, Continued

Basis of Accounting

Proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and liabilities associated with the operation of the fund are included in the balance sheets. Proprietary fund operating statements present increases and decreases in net total assets. The accrual basis of accounting is utilized by proprietary funds. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Cash

For purposes of the balance sheets and the statements of cash flows, cash is defined as cash on hand and cash held in demand accounts. As of September 30, 2002 and 2001, cash was \$617,345 and \$663,256, respectively, and the corresponding bank balance was \$1,584.038 and \$761,615, respectively. Of the bank balance amount as of September 30, 2002 and 2001, \$1,468,943 and \$579,000, respectively, are maintained in financial institutions subject to Federal Deposit Insurance Corporation (FDIC) insurance. As of September 30, 2002 and 2001, bank deposits in the amount of \$100,994 and \$100,000, respectively, were FDIC insured. MEC does not require collateralization of its cash deposits; therefore, deposit levels in excess of FDIC coverage are uncollateralized.

Receivables

All receivables are due from government agencies, businesses and individuals located within the Republic of the Marshall Islands and are interest free and uncollateralized. The allowance for uncollectible accounts is stated at an amount which management believes will be adequate to absorb possible losses on accounts receivable that may become uncollectible based on evaluations of the collectibility of these accounts and prior collection experience. The allowance is established through a provision for bad debts charged to expense.

Materials and Supplies

Fuel and supplies are valued at the lower of cost (first-in, first-out) or market (net realizable value). Bulk fuel inventories held on consignment for power plant use and for resale are not reflected in the accompanying balance sheets.

Plant and Nonutility Property

Plant and nonutility property are stated at cost. Depreciation of plant and nonutility property and amortization of leasehold land and residences are calculated on the straight-line method based on the estimated useful lives of the respective assets. Costs pertaining to distribution and line supplies are expensed during the year of installation as MEC considers the estimated useful lives of these supplies are less than one year.

Notes to Financial Statements September 30, 2002 and 2001

(3) Materials and Supplies

Materials and supplies at September 30, 2002 and 2001, consist of the following:

	<u>2002</u>	<u>2001</u>
Distribution and power plant supplies Lubricants Fuel	\$ 1,602,911 162,801 18,688	\$ 1,261,104 63,439 20,243
	S <u>1,7</u> 84,4 <u>00</u>	S 1 <u>,344.7</u> 86

(4) Utility Plant

Utility plant at September 30, 2002 and 2001, consists of the following:

Plant and machinery 3 - 10 years 1,416,381 1,406,943 Vehicles 2 - 4 years 781,058 679,693 Residences 20 years 548,284 520,363 Fences and seawalls 10 years 371,702 272,876 Leasehold improvements 20 years 356,059 350,559 Leasehold land 20 years 330,000 330,000 Furniture and fixtures 3 - 5 years 150,833 136,290 Less accumulated provision for depreciation and amortization (5,053,348) (4,019,620)		Estimated <u>Useful Lives</u>	<u>2002</u>	2001
Less accumulated provision for depreciation and amortization 18,675,056 (5,053,348) (4,019,620) (13,621,708 14,397,839)	Plant and machinery Vehicles Residences Fences and seawalls Leasehold improvements Leasehold land	3 - 10 years 2 - 4 years 20 years 10 years 20 years 20 years	1,416,381 781,058 548,284 371,702 356,059 330,000	\$ 14,720,739 1,406,943 679,691 520,361 272,876 350,559 330,000
\$ 13,641,708 \$ 14,397,83 ^o	Less accumulated provision for de	•	18,675,056 (5,053,348) 13,621,708 20,000	18,417,459 (4,019,620) 14,397,839

(5) Taxes Payable

Pursuant to the Income Tax Act of 1989, as amended by the Income Tax Amendment Act of 1991, sales of electricity by public utility companies are exempt from gross revenue tax. Accordingly, MEC is required to pay gross revenue tax on all revenue with the exception of electricity sales at the rate of 3%. As of September 30, 2002 and 2001, MEC is liable for gross revenue tax to RepMar amounting to \$60,230 and \$57,078, respectively.

Pursuant to the Import Duties Act of 1989, as amended by the Import Duties (Amendment) Act of 1996, no import duty shall be levied on residual fuel oils and diesel oil imported by MEC solely for the purpose of power generation. MEC is, however, required to pay import duty on diesel oil imported for resale subject to certain exemptions. As of September 30, 2002 and 2001, MEC is liable for import duty to RepMar amounting to \$22,306 and \$49,897, respectively.

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Notes to Financial Statements September 30, 2002 and 2001

(6) Short-Term Borrowings

On August 31, 2001, MEC entered into a loan agreement with an affiliated financial institution in the amount of \$1,200,000. The loan bore interest at 12.95% per annum, payable in monthly installments of \$116,404, including interest, commencing November 1, 2001, and was due September 1, 2002. RepMar has guaranteed this loan payable through an assignment of future payments relating to RepMar's government electric billings. This loan was paid in full on July 4, 2002.

(7) Notes Payable

	2002	<u>2001</u>
On November 18, 1997, MEC entered into a loan agreement with the Federal Financing Bank (FFB) in the amount of \$12.5 million for the construction of a new power plant, with loan repayments guaranteed by the Rural Utilities Service (RUS). MEC is required to submit drawdown requests to RUS for approval of loan advances. Interest rates are calculated based on the FFB rates at the date of the loan advances and range from 5.49% to 7.25% per annum. Principal and interest are payable in quarterly installments of \$273,770 through January 2, 2018. The mortgage notes have been unconditionally guaranteed by RepMar, under which RepMar will make debt service payments to RUS in the event of default by MEC, and have been collateralized by a leasehold mortgage and security agreement over the assets of MEC. These notes are subject to certain coverage ratio requirements. MEC is not in compliance with these ratio requirements as of September 30, 2002 and 2001.		S 11.072,435
Less current installments	431,240	504,718
Long-term debt	S 10,234,294	\$ <u>10,567,</u> 717

Future repayment commitments are as follows:

Year ending September 30,	Principal	Interest	<u>Total</u>
2003 2004 2005 2006 2007 Thereafter	\$ 431,240 458,581 488,979 388,124 550,389 8,348,221	\$ 663,852 636,517 606,115 433,196 559,987 3,135,006	\$ 1,095,092 1,095,098 1,095,094 821,320 1,110,376 11,483,227
	\$ <u>1</u> 0,6 <u>65,534</u>	\$ <u>6,034,673</u>	\$ 16,700,207

Notes to Financial Statements September 30, 2002 and 2001

(8) Related Party Transactions

MEC is wholly-owned by RepMar and is therefore affiliated with all RepMar-owned and affiliated entities. RepMar subscribes for electricity generated by MEC and is charged for electricity usage based on a tariff rate of \$0.11 cents per kilowatt hour for monthly bills less than 500 kilowatt hours, or \$0.13 cents per kilowatt hour for bills greater than 500 kilowatt hours. Effective June 1, 2001, the tariff rate was increased to \$0.12 cents and \$0.16 cents per kilowatt hour, respectively. In addition, RepMar purchases fuel from MEC at the same commercial terms and conditions as afforded to third parties. MEC's receivables from related parties are afforded more favorable payment terms than those extended to unrelated parties.

Total transactions for the years ended September 30, 2002 and 2001, and the related receivables from and payables to affiliates, are as follows:

		200	כו	
	Revenues	<u>Expenses</u>	Receivables	Payables
RepMar Majuro Water and Sewer Company, Inc.	\$ 1,547,220 201,249	S 487.546 3.352	S 589.981 171.627	\$ 101,994
Marshall Islands Social Security Administration Majuro Resort, Inc. Other	34,880 294,211 744,347	3,635	5,550 50,465 <u>236,143</u>	69,057
	\$ <u>2,821,907</u>	\$ <u>859,584</u>	S 1 <u>.053</u> ,766	S <u>171,051</u>
		20		
	Revenues	Expenses	Receivables	<u>Payables</u>
RepMar Majuro Water and Sewer Company, Inc.	\$ 1,001,443 223,778			\$ 168,195 8
Marshall Islands Social Security Administration Majuro Resort, Inc. Other	32,896 374,741 703,249	100	30,120	73.136 288
	\$ <u>2,336,10</u>	<u>7</u> \$ <u>640,939</u>	S <u>1,115,386</u>	S <u>241,6</u> 2 <u>7</u>

As of September 30, 2000, MEC's allowance for uncollectible accounts included certain receivable balances from Majuro Water and Sewer Company, Inc. (MWSC). As of September 30, 2001, management has reassessed the collectibility of these receivable balances from MWSC and determined that the total balance is fully collectible, which has resulted in the recognition of recovery of bad debts of approximately \$450,000, that is included in other income for the year ended September 30, 2001.

Notes to Financial Statements September 30, 2002 and 2001

(8) Related Party Transactions, Continued

On October 20, 2000, the Cabinet of RepMar approved MEC as the contract manager for the construction of a power plant, power distribution and cable facility on Wotje Atoll in the amount of \$2,023,800. The Cabinet further approved the establishment of an escrow account to facilitate the receipt and disbursement of funds relating to this project. During the years ended September 30, 2002 and 2001, MEC received \$1,117,850 and \$905,950, respectively, from RepMar relating to this project. The unexpended amounts of \$92,724 and \$163,714 as of September 30, 2002 and 2001, respectively, are recorded as payables to RepMar and included in payable to affiliates.

For the years ended September 30, 2002 and 2001, MEC received Compact Section 214(a) Funding of \$1,866,667 and \$5-0-, respectively, passed through RepMar. Management believes that MEC will continue to receive such funding through fiscal year 2003.

As of September 30, 2002 and 2001, MEC maintained a demand deposit account with an affiliated financial institution, amounting to \$115,095 and \$169,225, respectively. MEC had a loan payable to an affiliated financial institution amounting to \$1,200,000, which was paid in full on July 4, 2002 (see note 6).

(9) Commitment and Contingency

Commitment

MEC purchases petroleum products from Mobil Oil Micronesia, Inc. (Mobil) on a consignment basis whereby Mobil continues to hold ownership and title to the product while it is held in storage at the MEC terminal storage tanks. Title and risk on the product remains with Mobil until the product passes the boundary of the MEC terminal. The value of consignment petroleum products as of September 30, 2002 and 2001 is approximately \$2,283,316 and \$1,320,018, respectively. MEC assumes responsibility for the proper and safe storage/handling of the product while under MEC storage. However, MEC carries insurance coverage on such consignment inventories.

Contingency

Management of MEC acknowledges that it is currently dependent on RepMar and its affiliates to pay for actual services rendered in order to maintain MEC as a going concern. Should RepMar and its affiliates choose to discontinue payment for services rendered, MEC management may have to consider alternative measures including, among other possibilities, an increase in electricity and fuel rates to maintain MEC as a going concern.

(10) Risk Management

MEC is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions, injuries to employees; and natural disasters. MEC has elected to purchase commercial insurance from independent third parties for the risks of loss to which it is exposed. Settled claims from these risks have not exceeded commercial insurance coverage for the past three years.

Notes to Financial Statements September 30, 2002 and 2001

(11) Restatement

Effective October 1, 2001, MEC implemented GASB Statement No. 33, Accounting and Financial Reporting for Nonexchange Transactions. The provisions of this statement require capital grants and contributions to be recognized as non-operating revenue on the Statements of Earnings (Loss) and Retained Earnings. In prior periods, capital grants and contributions had been recorded as a direct increase to contributions in aid in the equity section of the Balance Sheet. As a result, contributed capital and retained earnings as of October 1, 2000 have been restated from the amounts previously reported as follows:

	As Previously As <u>Reported</u> <u>Restated</u>
At October 1, 2000:	
Contributed capital	S <u>875.468</u> S <u> </u>
Retained earnings	\$ <u>3,748,376</u> \$ <u>4,623,844</u>

Schedule of Revenues, Expenses and Net Earnings (Loss) by Source Year Ended September 30, 2002 (With comparative information for the year ended September 30, 2001)

							Admin -	Total	5
	Generation 1	Distribution (ontracts	Tank Farm	Jaluit	MEC-Gas	istration	2002	2001
Operating revenues: Fuel and gas sales	5 - 5			(5,425,536)	s -	\$ 394,634 (104,544)		7,660,469 5 (5,530,080)	6,122,021 (4,723,555)
Cost of sales				1,840,299	2	290,090	*	2,130,389	1,398,466
Gross profit on sales	-			The state of the s	(21.72)			8,289,970	7,237,341
es tourse billings	8,149,994	15,655	-		124,321	1,625	48,626	2.167,592	1,030,290
Electric and service billings	1.554.531	50,609	38,400	90,743	383,058	1,020	40,020		
Other income	140.6.110.0.11		- College and the College and						
Total operating	9,704,525	66,264	38,400	1,931,042	507,379	291,715	48,626	12,587,951	9,666,097
revenues, net									2000
Operating expenses:				122	212,403			4,215,743	5,199,092
Fuel and lubricants	4,003,340			29.188	216,748	33,465	395,665	5,815,976	1,815,046
Salaries, wages and benefits	733,413	402,097	5,400	242,014	39,651	120,579	49,535	1,462,609	1,643,652
Repairs and supplies	583,446	427,384	-	242,014	22,000	A-3395 / 152			
Depreciation and		2002020		25,277	10,937	22,034	104,243	1.044,644	1,056,558
amortization	807,446	74,707	5.00	30 THA 521	10,121	+	-	329,532	*
Bad debts	329,532	100	. 31.	160,335	797	11,888	1,459	234,949	186,876
Ciross revenue tax	57,330	1,988	1,152			9,034	16,195	155,960	173,710
Insurance	73,723	22,563		13,956	100000000000000000000000000000000000000	1,456	62,480	120,792	85,763
Office	30,294	10,004	71	3,754				88,297	86,729
Diesel import tax			*	88,297			75,682	75,682	18,285
	-		-		31,159	1,282	23,113	69,486	48,773
Staff training	6,341	7,261	-	330	400000000000000000000000000000000000000	1,202	14,837	32,032	53,827
Communications	17,195						23,654	27,880	33,133
Other personnel costs	4,841	(615)) =	9	2 002		693	22,246	14,818
Travel	8,148	9,386		-	3,982	24	13,801	13,801	8,875
Laundry and uniforms	4,50	-					12,766	12,892	7,911
Professional fees			-	10	126		990	990	26,679
Entertainment			2				14,971	23,696	35,826
Advertising	4,825	2	-		3,900	-	14,971	- 20,000	
Miscellaneous		954,775	6,552	563,15	1 552,996	199,775	810,084	9,747,207	10,495,553
Total operating expense Earnings (loss) before	- Indiana and it					7) 91,940	(761,458)	2,840,744	(829,456)
interest expense	3,044,651	(888,511) 31,848		(45,61)	() 51,540	(76,455)	(764,650	(741,982)
Interest expense	(688,195)		-	-	10000	100000000000000000000000000000000000000		
Net carnings (loss)	\$2,356,456	5 (888,511	5 31,848	\$1,367,89	5 (45,61	7) 5 91,940	\$(837,913)	\$ 2,070,079	2 (110-11-10)